The Arizona Commission for Postsecondary Education

2003 Annual Report

Submitted December 29, 2003 April L. Osborn, Executive Director

The mission of the Arizona Commission for Postsecondary Education (ACPE) is to support and assist citizens and educational institutions in education awareness and in preparing students for postsecondary education access and achievement through policy analysis, communication, and financial aid administration.

The ACPE membership is comprised of seventeen (17) Commissioners; the Governor appoints fourteen members. The Commissioners represent private postsecondary institutions, community colleges, the three state universities, career/technical schools, the K-12 educational sector, and the general public. A current roster of the Arizona Commission for Postsecondary Education follows.

Statutory authority for the ACPE is found in Article 5. Sections 15-1851 through 15-1879 of the Arizona Education Code. The ACPE underwent a sunset review process in 1998 and is scheduled for a similar review in 2008.

This annual report is organized in the four sections: (A.) policy analysis, (B.) communication, (C.) financial aid, and (D.) ACPE Administration. The first three sections describe the work of the ACPE. A <u>Program Chart</u> describing each of these areas follows. The fourth section of this report (D.) describes administration of the commission and outcome measures. It includes information on budget, personnel, JLBC Performance Measures, and employee satisfaction reports.

The ACPE Web Site is www.azhighered.org and the ACPE annual report is being placed on this site.

Arizona Commission for Postsecondary Commissioners

Michael R. Rooney - Chair (1/15/07) Attorney at Law Sacks Tierney P.A. 4250 N. Civic Center Blvd., 4th Floor Scottsdale, AZ 85251 Phone: (480) 425-2600 Fax: (480) 970-4610 E-mail: rooney@sackstierney.com

James Dugan - Vice Chair (1/15/07) President Devry Institute of Technology 2149 W. Dunlap Phoenix, AZ 85021 Phone: (602) 870-9222 Fax: (602) 870-1209 E-mail: jdugan@devry-phx.edu Charles Blagg

(01/15/07)

Director United States Truck Driving School, Inc. 6021 W. Sherman Phoenix, AZ 85043 Phone: (602) 269-6095 Fax: (602) 269-6098 E-mail: chuckles60@msn.com

Dr. Linda Blessing (Ex-Officio) Executive Director Arizona Board of Regents 2020 N. Central Ave., Suite 230 Phoenix, AZ 85004-4593 Phone: (602) 229-2505 Fax: (602) 229-2555 E-mail: linda.blessing@asu.edu Vernon E. Jacobs (1/17/05) Superintendent Glendale Union H.S. District 7650 North 43 Avenue Glendale, AZ 85301-1661 Phone: (623) 435-6002 Fax: (623) 435-6078 E-mail: vejacobs@smtp.guhsd.k12.az.us

Wallace W. Lewis(1/17/05)CEOThe Art Institute of Phoenix7319 W. Villa HermosaGlendale, AZ 85310Phone: (623) 362-0043Fax: (623) 362-8985E-mail: lewisw@aii.eduFax: (623) 362-8985

KC Miller(1/15/07)Founder & DirectorSouthwest Institute of Healing Arts1100 E. Apache BlvdTempe, AZ 85281Phone: (480) 994-9244Fax: (480) 994-3228E-mail: kc@swiha.net

Michael A. Smith

(1/15/07)

Executive Director Toni & Guy Academy 15210 South 50th St. Phoenix, AZ 85044 Phone: (480) 940-5300 Fax: (480) 994-8319 E-mail: scacademy@msn.com

Dr. Anna Solley (1/17/05)

Vice Chancellor for Academic Affairs Maricopa Community College District 2411 West 14th Street Tempe, AZ 85281-6941 Phone: (480) 731-8101 Fax: (480) 731-8120 E-mail: anna.solley@domail.maricopa.edu

Commission

Dr. April L. Osborn

Executive Director 2020 N. Central Ave. Suite 550 Phoenix, AZ 85004 Ph: 602-258-2435 X106 Fax: 602-258-2483 E-mail: aosborn@azhighered.org

Toni Fleisher

Program Specialist 2020 N. Central Ave. Suite 550 Phoenix, AZ 85004 Ph: 602-258-2435 X101 Fax: 602-258-2483 E-Mail: toni@azhighered.org

(Revised 3 22 04)

Arizona Commission for Postsecondary Education PROGRAM CHART

Mission Statement: To support and assist Arizona's citizens and education institutions in education awareness and in preparing students for postsecondary access and achievement through effective

Section A: Policy Analysis

A1: Arizona Minority Education Policy Analysis Center (AMEPAC)

The mission of the Arizona Minority Education Policy Analysis Center (AMEPAC) is to stimulate through studies, statewide discussion, and debate constructive improvement of Arizona minority students' early awareness, access and achievement throughout all sectors of education. Since 1996, AMEPAC has addressed numerous issues effecting minority access to and achievement in higher education. Results of this policy analysis are both published research papers (also see communication) and the initiation of forums or roundtable discussions on pressing issues related to the mission.

A recent and important policy analysis publication was the 2002 publication titled <u>Dropping Out of</u> <u>Arizona's Schools: The Scope, the Costs, and Successful Strategies to Address the Crisis</u>. This study was conducted by the Intercultural Development Research Association (IDRA) and contributed significantly to a statewide focus to improve graduation rates. Policy analysis in this area continues as AMEPAC seeks to build the body of knowledge that allows policy makers to understand the variables affecting minority dropout decisions and to find ways to support dropout prevention, intervention and recovery efforts.

A series of forums have been designed by AMEPAC to bring this policy analysis research to the local community in order to encourage local efforts to increase high school graduation rates. In early 2003 AMEPAC developed the *Stem the Tide Campaign* to disseminate research study findings, heighten the awareness of the local dropout problem, and encourage local action in thirty-two communities. The communities were selected based upon their identified need and the forums are designed to

- Create awareness about the dropout crisis
- Provide a base-line community profile of existing economic and social conditions
- · Provide communities with a summary of existing dropout prevention efforts
- Encourage community action by participation in the STAY in School Initiative

In 2003 AMEPAC conducted four *Stem the Tide* forums in the target communities of Hayden/Winkelman/Kearny, San Carlos, Dysart (El Mirage/Surprise), and Parker. Two of these communities are in the process of initiating *Leadership for Learning Academies*. *Stem the Tide forums are scheduled for January 2004 in Tucson (Sunnyside USD) and Coolidge. A listing of the targeted Stem the Tide Communities follows.*

In addition to the aforementioned dropout study, AMEPAC has commissioned five other important publications including:

Arizona Minority Student Success Report

- <u>Corporations & Schools: An Integrated Partnership</u> Presented by William J. Post, President and Chief Executive Officer, Arizona Public Service Company, (1997)
- <u>Arizona Education Birth to Grad School: An Exploration into Arizona</u> <u>Educational Demographics</u> By Harold Hodgkinson, Center for Demographic Policy, Washington, D.C., (1996)

Dissemination of this research is discussed under the Section B: Communication.

— Want one of their own – not yet scheduled Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Completed Dec. 2002 Holbrook New target community – not yet contacted Lake Havasu New target community – not yet contacted Maricopa Did not want to participate – Eliminated Maer New target community – not yet contacted Maricopa Did not want to participate – Eliminated Maricopa New target community – not yet contacted Maricopa New target community – not yet contacted Miami/Globe/Claypool Miami/Globe/Claypool Page New target community – not yet contacted Parker Page Phoenix Union Interested in STAY in School research results only – do not war engage "community – not yet contacted Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated New target community – not yet contacted New target community – not yet contacted Prescott New target community – not yet contacte			gn rarget Communities Status Chart
(December 2002 - September 2003 (October 2003 - June 2004) Bisbee (combine w/Douglas) New target community – not yet contacted Buckeye/Goodyear New target community – not yet contacted Casa Grande No response to 2 nd invitation letter & follow-up – Eliminated Chinle New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Douglas Douglas (combine w/Bisbee) Dysart (El Mirage/Surprise) Dysart (El Mirage/Surprise) Ft. Thomas Ft. Thomas Ft. Thomas Ft. Thomas Flagstaff New target community – not yet contacted No response to 2 nd invitation letter & follow-up - Eliminated No response to 2 nd invitation letter & follow-up - Eliminated Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo – Want one of their own – not yet scheduled Hayden/Winkelman/Kearny Completed Dec. 2002 Hayden/Winkelman/Kearny Did not wart to participate – Eliminated Maricopa Did not wart to participate – Eliminated Maricopa Mayer New target community – not yet contacted <			<u>STATUS</u>
2003 Bisbee (combine w/Douglas) New target community – not yet contacted Buckeye/Goodyear New target community – not yet contacted Casa Grande No response to 2 nd invitation letter & follow-up – Eliminated Chinle New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Douglas Douglas (combine w/Bisbee) Poser Valley New target community – not yet contacted Douglas (combine w/Bisbee) Positive response to invitation letter – not yet scheduled Dysart (El Mirage/Surprise) Dysart (El Mirage/Surprise) Semi-Completed Ft. Thomas Fu on on of their own – not yet scheduled - Want one of their own – not yet scheduled Gila Bend Flagstaff New target community – not yet contacted New target community – not yet contacted Hayden/Winkelman/Keamy Completed Dec. 2002 Did not want to participate – Eliminated Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Mami/Globe/Claypool			
Bisbee (combine w/Douglas) New target community – not yet contacted Buckeye/Goodyear New target community – not yet contacted Casa Grande No response to 2 nd invitation letter & follow-up – Eliminated Chandler New target community – not yet contacted Chinle New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Douglas Douglas (combine w/Bisbee) Douglas Douglas (combine w/Bisbee) Positive response to invitation letter – not yet scheduled Gila Bend Ft. Thomas Ft. Thomas Ft. Thomas Flagstaff New target community – not yet contacted Hayden/Winkelman/Kearny Completed Dec. 2002 Holbrook New target community – not yet contacted Marcopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Hayden/Winkelman/Kearny Did not want to participate – Eliminated Mayer New target community – not yet contacted Marcopa Did not want top articipate – Eliminated May	(December 2002 – September	(October 2003 – June 2004)	
Buckeye/Goodyear New target community – not yet contacted Casa Grande No response to 2 nd invitation letter & follow-up – Eliminated Chandler New target community – not yet contacted Chinle New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Deer Valley New target community – not yet contacted Douglas Douglas (combine wBisbee) Psart (El Mirage/Surprise) Dysart (El Mirage/Surprise) Ft. Thomas Ft. Thomas Ft. Thomas Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo - Want one of their own – not yet scheduled Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Completed Dec. 2002 Holbrook New target community – not yet contacted Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Mayer New target community – not yet contacted Mayer New target community – not yet contacted Mayer	2003		
Casa Grande No response to 2 nd invitation letter & follow-up – Eliminated Chinle New target community – not yet contacted Chinle New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Deer Valley New target community – not yet contacted Douglas (combine w/Bisbee) Positive response to invitation letter – not yet scheduled Dysart (El Mirage/Surprise) Strikue response to invitation letter – not yet scheduled Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Ft. Thomas Superintendent participate for the foot – what one of their own – not yet contacted Maricopa Holbrook New target community – not yet contacted Maricopa No response to 2 nd invitation letter & follow-up - Eliminated Maricopa No response to 2002 Eliminated Maricopa No response to 2002 Eliminated Maricopa New target community – not yet contacted Did not want to participate – Eliminated Maricopa Mayer New target community – not yet contacted Maricopa		Bisbee (combine w/Douglas)	New target community – not yet contacted
Chandler New target community – not yet contacted Chinle New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Douglas Douglas (combine w/Bisbee) Dysart (El Mirage/Surprise) Dysart (El Mirage/Surprise) Ft. Thomas Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo – Want one of their own – not yet scheduled Gila Bend New target community – not yet contacted Hayden/Winkelman/Kearny Flagstaff Hayden/Winkelman/Kearny New target community – not yet contacted Maricopa Did not want to participate – Eliminated Maricopa Did not want to participate – Eliminated Marieropa New target community – not yet contacted Marieropa New target community – not yet contacted Marieropa New target community – not yet contacted Mareer New target community – not yet contacted Mayer New target community – not yet contacted Mayer New target community – not yet contacted Marea Mayer New target community		Buckeye/Goodyear	New target community – not yet contacted
Chinle New target community – not yet contacted Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Deer Valley New target community – not yet contacted Douglas Douglas (combine w/Bisbee) Positive response to invitation letter – not yet scheduled Dysart (El Mirage/Surprise) Dysart (El Mirage/Surprise) Semi-Completed Ft. Thomas Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo – Want one of their own – not yet scheduled Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Completed Dec. 2002 Halder Havasu New target community – not yet contacted Marcopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Maircipa Mayer New target community – not yet contacted Miami/Globe/Claypool Misami/Globe/Claypool Positive response to invitation letter – not yet scheduled Page New target community – not yet contacted New target community – not yet contacted Parker Completed Sept. 2003 Neresponse to invitation letter – not yet scheduled<	Casa Grande		No response to 2 nd invitation letter & follow-up – Eliminated
Colorado River/Bullhead City New target community – not yet contacted Coolidge Scheduled for Jan. 2004 Deer Valley New target community – not yet contacted Douglas Douglas (combine w/Bisbee) Positive response to invitation letter – not yet scheduled Dysart (El Mirage/Surprise) Dysart (El Mirage/Surprise) Semi-Completed Ft. Thomas Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Completed Community – not yet contacted Hayden/Winkelman/Kearny New target community – not yet contacted Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Maricopa Mayer New target community – not yet contacted Maai/Globe/Claypool Miami/Globe/Claypool Positive response to invitation letter – not yet scheduled Parker Completed Sept. 2003 Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted engage "community" not yet contacted Masai (Globe/Claypool		Chandler	New target community – not yet contacted
Coolidge Scheduled for Jan. 2004 Deer Valley New target community – not yet contacted Douglas Douglas (combine w/Bisbee) Positive response to invitation letter – not yet scheduled Dysart (El Mirage/Surprise) Semi-Completed Ft. Thomas Ft. Thomas Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Completed Dec. 2002 Holbrook New target community – not yet contacted Maricopa Did not want to participate – Eliminated Maricopa Did not want to participate – Eliminated Maricopa New target community – not yet contacted Maricopa Mayer New target community – not yet contacted Main/Globe/Claypool Mesa (Westwood HS) New target community – not yet contacted Miami/Globe/Claypool Miami/Globe/Claypool Positive response to invitation letter – not yet scheduled Page New target community – not yet contacted Page Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted<		Chinle	New target community – not yet contacted
Deer ValleyNew target community – not yet contactedDouglasDouglas (combine w/Bisbee)Positive response to invitation letter – not yet scheduledDysart (El Mirage/Surprise)Dysart (El Mirage/Surprise)Semi-CompletedFt. ThomasFt. ThomasSuperintendent participated in the San Carlos Stem the Tide Fo – Want one of their own – not yet scheduledGila BendNo response to 2 nd invitation letter & follow-up - EliminatedHayden/Winkelman/KearnyCompleted Dec. 2002HolbrookNew target community – not yet contactedHayden/Winkelman/KearnyNew target community – not yet contactedMaricopaLake HavasuNew target community – not yet contactedMaricopaMayerNew target community – not yet contactedMaricopaMayerNew target community – not yet contactedMiami/Globe/ClaypoolMiami/Globe/ClaypoolPositive response to invitation letter – not yet scheduledParkerCompleted Sept. 2003Positive results only – not yet contactedPhoenix (South Mt. HS)New target community – not yet contactedPhoenix (South Mt. HS)New target community – not yet contactedSan CarlosCompleted May 2003Tollleson/AvondaleNew target community – not yet contactedVeltonWeltonPositive response to invitation letter & follow-up – Eliminated		Colorado River/Bullhead City	New target community – not yet contacted
Douglas Douglas (combine w/Bisbee) Positive response to invitation letter – not yet scheduled Dysart (El Mirage/Surprise) Dysart (El Mirage/Surprise) Semi-Completed Ft. Thomas Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo – Want one of their own – not yet scheduled Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Completed Dec. 2002 Hobrook New target community – not yet contacted Lake Havasu New target community – not yet contacted Maricopa Did not want to participate – Eliminated Maricopa Mesa (Westwood HS) Mew target community – not yet contacted Mesa (Westwood HS) Miami/Globe/Claypool Mesitive response to invitation letter – not yet scheduled Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" – not yet contacted San Carlos Completed May 2003 Tolleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated No response to 2 nd invitation letter & follow-up – Eliminated No response to 2 nd invitation letter – not yet scheduled		Coolidge	Scheduled for Jan. 2004
Dysart (El Mirage/Surprise)Dysart (El Mirage/Surprise)Semi-CompletedFt. ThomasFt. ThomasSuperintendent participated in the San Carlos Stem the Tide Fo – Want one of their own – not yet scheduledGila BendNo response to 2 nd invitation letter & follow-up - EliminatedHayden/Winkelman/KearnyCompleted Dec. 2002HolbrookNew target community – not yet contactedLake HavasuNew target community – not yet contactedMaricopaDid not want to participate – EliminatedMayerNew target community – not yet contactedMaimi/Globe/ClaypoolMiami/Globe/ClaypoolPakerCompleted Set. 2003Phoenix UnionInterested in STAY in School research results only – do not war engage "community"Phoenix (South Mt. HS)New target community – not yet contactedSan CarlosPrescottSon CarlosCompleted Set. 2003Tollleson/AvondalePrescottNew target community – not yet contactedPositive response to 2 nd invitation letter & follow-up – EliminatedMiami/Globe/ClaypoolNew target community – not yet contactedPakerCompleted Set. 2003Phoenix (South Mt. HS)New target community – not yet contactedSan CarlosCompleted May 2003Tollleson/AvondaleNo response to 2 nd invitation letter & follow-up – EliminatedYeatonYeatonPositive response to 2 nd invitation letter & follow-up – Eliminated			New target community – not yet contacted
Ft. Thomas Ft. Thomas Superintendent participated in the San Carlos Stem the Tide Fo Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Flagstaff New target community – not yet contacted Hayden/Winkelman/Kearny Completed Dec. 2002 Holbrook New target community – not yet contacted Maricopa Did not want to participate – Eliminated Maricopa New target community – not yet contacted Mayer New target community – not yet contacted Mayer New target community – not yet contacted Maimi/Globe/Claypool Miami/Globe/Claypool Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to invitation letter & follow-up – Eliminated No response to 2 nd invitation letter & follow-up – Eliminated	Douglas	Douglas (combine w/Bisbee)	Positive response to invitation letter – not yet scheduled
— Want one of their own – not yet scheduled Gila Bend No response to 2 nd invitation letter & follow-up - Eliminated Hayden/Winkelman/Kearny Completed Dec. 2002 Holbrook New target community – not yet contacted Lake Havasu New target community – not yet contacted Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Main/Globe/Claypool Mesa (Westwood HS) Miami/Globe/Claypool Positive response to invitation letter – not yet scheduled Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community – not yet contacted San Carlos Prescott New target community – not yet contacted Tolleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated	Dysart (El Mirage/Surprise)	Dysart (El Mirage/Surprise)	Semi-Completed
Gila BendNo response to 2nd invitation letter & follow-up - EliminatedHayden/Winkelman/KearnyCompleted Dec. 2002HolbrookNew target community – not yet contactedLake HavasuNew target community – not yet contactedMaricopaDid not want to participate – EliminatedMayerNew target community – not yet contactedMaimi/Globe/ClaypoolMiami/Globe/ClaypoolPageNew target community – not yet contactedParkerCompleted Sept. 2003Phoenix UnionInterested in STAY in School research results only – do not war engage "community"Phoenix UnionPrescottPhoenix (South Mt. HS)New target community – not yet contactedSan CarlosCompleted May 2003Tollleson/AvondaleNo response to 2nd invitation letter & follow-up – EliminatedYeltonWeltonWeltonPositive response to invitation letter – not yet scheduled	Ft. Thomas	Ft. Thomas	Superintendent participated in the San Carlos Stem the Tide Forum
Gila BendNo response to 2nd invitation letter & follow-up - EliminatedHayden/Winkelman/KearnyCompleted Dec. 2002HolbrookNew target community – not yet contactedLake HavasuNew target community – not yet contactedMaricopaDid not want to participate – EliminatedMayerNew target community – not yet contactedMaimi/Globe/ClaypoolMiami/Globe/ClaypoolPageNew target community – not yet contactedParkerCompleted Sept. 2003Phoenix UnionInterested in STAY in School research results only – do not war engage "community"Phoenix UnionPrescottPhoenix (South Mt. HS)New target community – not yet contactedSan CarlosCompleted May 2003Tollleson/AvondaleNo response to 2nd invitation letter & follow-up – EliminatedYeltonWeltonWeltonPositive response to invitation letter – not yet scheduled			 Want one of their own – not yet scheduled
Hayden/Winkelman/Kearny Completed Dec. 2002 Holbrook New target community – not yet contacted Lake Havasu New target community – not yet contacted Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Mesa (Westwood HS) New target community – not yet contacted Miami/Globe/Claypool Miami/Globe/Claypool Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale Tucson (Sunnyside USD) Welton Welton	Gila Bend		No response to 2 nd invitation letter & follow-up - Eliminated
Holbrook New target community – not yet contacted Lake Havasu New target community – not yet contacted Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Miami/Globe/Claypool Miami/Globe/Claypool Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale Nor response to ^{2nd} invitation letter & follow-up – Eliminated Yueson Welton		Flagstaff	New target community – not yet contacted
Lake Havasu New target community – not yet contacted Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Mesa (Westwood HS) New target community – not yet contacted Miami/Globe/Claypool Miami/Globe/Claypool Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Yucson Welton Positive response to invitation letter – not yet scheduled	Hayden/Winkelman/Kearny		Completed Dec. 2002
Maricopa Did not want to participate – Eliminated Mayer New target community – not yet contacted Mesa (Westwood HS) New target community – not yet contacted Miami/Globe/Claypool Miami/Globe/Claypool Positive response to invitation letter – not yet scheduled Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson (Sunnyside USD) Scheduled for Jan. 2004 Welton Welton Positive response to invitation letter – not yet scheduled		Holbrook	New target community – not yet contacted
Mayer New target community – not yet contacted Mesa (Westwood HS) New target community – not yet contacted Miami/Globe/Claypool Miami/Globe/Claypool Positive response to invitation letter – not yet scheduled Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale Tucson (Sunnyside USD) Welton Welton		Lake Havasu	New target community – not yet contacted
Mesa (Westwood HS) New target community – not yet contacted Miami/Globe/Claypool Positive response to invitation letter – not yet scheduled Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale Tucson (Sunnyside USD) Welton Welton	Maricopa		Did not want to participate – Eliminated
Miami/Globe/Claypool Miami/Globe/Claypool Positive response to invitation letter – not yet scheduled Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale Tucson (Sunnyside USD) Scheduled for Jan. 2004 Welton		Mayer	New target community – not yet contacted
Page New target community – not yet contacted Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Welton Positive response to invitation letter – not yet scheduled			New target community – not yet contacted
Parker Completed Sept. 2003 Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Welton Positive response to invitation letter – not yet scheduled	Miami/Globe/Claypool	Miami/Globe/Claypool	Positive response to invitation letter – not yet scheduled
Phoenix Union Interested in STAY in School research results only – do not war engage "community" Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Welton Positive response to invitation letter – not yet scheduled		Page	New target community – not yet contacted
engage "community" Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Welton Welton	Parker		Completed Sept. 2003
Phoenix (South Mt. HS) New target community – not yet contacted Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Welton Welton	Phoenix Union		Interested in STAY in School research results only - do not want to
Prescott New target community – not yet contacted San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Welton Welton			engage "community"
San Carlos Completed May 2003 Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Scheduled for Jan. 2004 Welton Welton Positive response to invitation letter – not yet scheduled		Phoenix (South Mt. HS)	New target community – not yet contacted
Tollleson/Avondale No response to 2 nd invitation letter & follow-up – Eliminated Tucson Tucson (Sunnyside USD) Scheduled for Jan. 2004 Welton Welton Positive response to invitation letter – not yet scheduled		Prescott	New target community – not yet contacted
Tucson Tucson (Sunnyside USD) Scheduled for Jan. 2004 Welton Welton Positive response to invitation letter – not yet scheduled	San Carlos		Completed May 2003
Welton Positive response to invitation letter – not yet scheduled	Tolleson/Avondale		
	Tucson		
	Welton		
VVICKENDURG New target community – not yet contacted		Wickenburg	New target community – not yet contacted
Wilcox No response to 2 nd invitation letter & follow-up – Eliminated	Wilcox		No response to 2 nd invitation letter & follow-up – Eliminated
WilliamsInitial response – could not handle – building new school – Oct.	Williams	Williams	Initial response - could not handle - building new school - Oct. 03 -

AMEPAC Stem the Tide Campaign Target Communities Status Chart

A2: The STAY in School Initiative

The public interest resulting from the AMPAC policy analysis and research publications (see AMEPAC) in drop out prevention and a need for statewide leadership led the Arizona Commission for Postsecondary to develop the *STAY in School Initiative*. This Initiative seeks to develop a network of private and public resources to collaborate on dropout prevention, intervention, and recovery efforts.

The mission of the *STAY in School Initiative* is to provide communities a framework to recognize, address and solve problems that increase their high school graduation rates. The three-year strategy is to support *STAY in School* communities to design and implement local action plans to address the dropout issue in conjunction with the coordinated statewide effort. These communities will participate in community development/systemic change activities designed to develop leaders, identify problems, and plan action to address the systemic issues resulting in low high school graduation rates. Detailed information regarding this initiative is available at http://stayinschool.azhighered.org.

Simultaneous with the Stem the Tide Campaign, the Stay in School Initiative is currently undertakting in S -22.

Section B: Communication to Enhance Access and Achievement in Postsecondary Education

B1. Arizona College and Career Guide (ACCG)

The Arizona College & Career Guide (ACCG) lists all Arizona public and private postsecondary institutions including proprietary, vocational, and career schools. Each school listing includes course offerings, length of study, costs to attend, and financial aid programs available. This document is the single source of this information and is widely used by K-12 counselors, high school students, higher education institutions, and the information seeking public. The ACPE has been compiling and disseminating the publication since 1975.

This year 10,000 copies of the ACCG were printed for free distribution to public schools, libraries, state agencies, prisons, and higher education institutions. In addition, the ACCG is available online at the ACPE Web site, www.azhighered.org. Publication and distribution of ACCG (\$19,225) is financed through paid advertising in the ACCG and per book fees (\$5 each or \$3 for ten copies or more).

B2. Arizona Commission for Postsecondary Education (ACPE) Website

The ACPE Website serves as a resource for links to information about educational agencies and institutions, financial aid, savings programs, dropout initiatives, and a myriad of local and national resources for parents, students, and the public at large seeking resources regarding higher education. The ACPE Web Site can be viewed at www.azhighered.org. The ACPE Web Site received 33,518 hits in 2003, exceeding the ACPE goal of 28,000.

B 3. College Goal Sunday

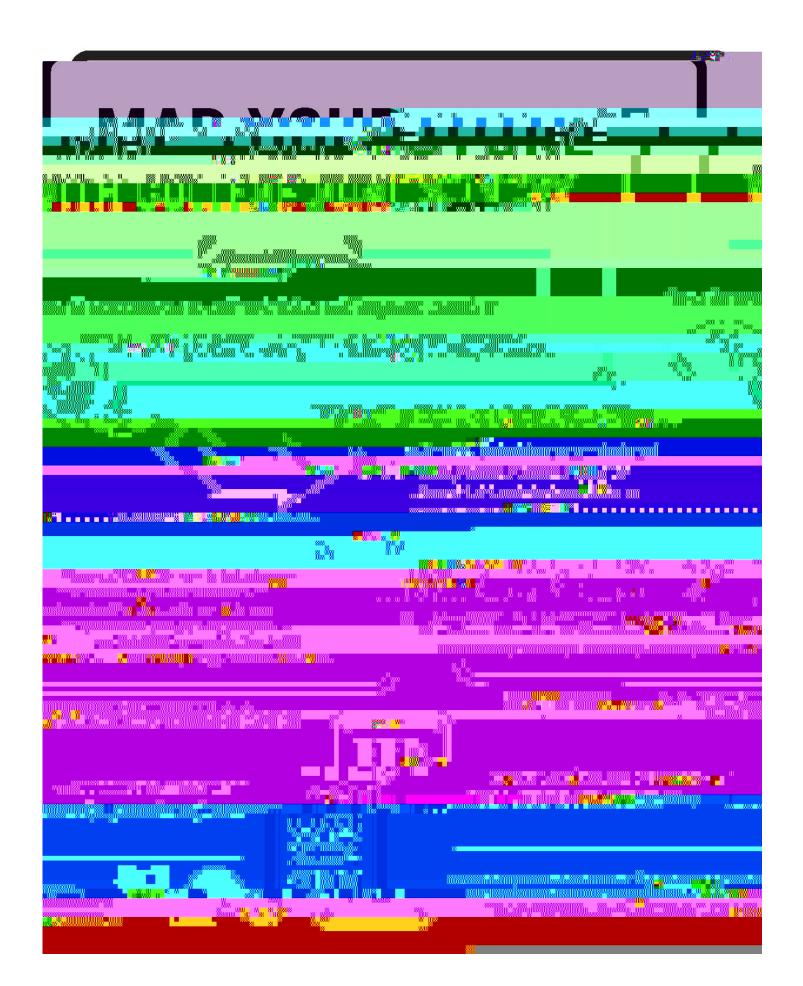
College Goal Sunday is an annual event held for the past eight years. It was held in 21 Arizona communities. The 2003 event was financed by Waddell and Reed, USA Funds, and Lumina Foundation and offered in partnership with the Arizona Association of Student Financial Aid Administrators (AASFAA). The goal is to provide assistance to high school seniors and their families in completing the Free Application for Federal Student Aid (FAFSA) form. The main purpose is to encourage students, especially first generation college applicants, to apply for college via financial aid. Since 1997 more than 15,500 students & their families have been helped by this event. In 2003 two thousand five hundred and eight students and parents attended. The 2004 participation goal is 3,200. A fact sheet describing College Goal Sunday 2003 and a flier for the 2004 event are attached.

College Goal Sunday Fact Sheet

College Goal Sunday is an annual statewide program, which provides free information & assistance to Arizona's high school seniors and their families (and anyone else planning to go to college) applying for college financial aid, scholarships, and/or work-study.

- Approximately 50% of these students are first-generation college applicants.
- Since 1997, over 15,500 students & their families have been helped during College Goal Sunday in filling out the universally required Free Application for Federal Student Aid (FAFSA) form. The FAFSA form is required for financial aid, scholarships, and work-study.
- In FY 2003, College Goal Sunday was held at 21 different community/campus sites throughout Arizona and served 2,508 high school seniors & their families.
- Sites included several in the Phoenix Metropolitan area, 2 in Tucson, one in each site in Yuma, Flagstaff, Chinle, Kingman, Sierra Vista, Prescott, Douglas, Nogales, Tuba City, and Lake Havasupi.
- Financial Co-Sponsors for the 2003 College Goal Sunday included Lumina Foundation for Education, USA Funds, and Waddell & Reed Financial.
- At each of the aforementioned sites, volunteer financial-aid professionals from Arizona's colleges/universities -- as well as high school counselors were mobilized to assist high school seniors and their families (almost on a one-to-one basis) in completing the FAFSA form.
- An 8-page Sunday insert, entitled "Countdown to College" in the Arizona Republic covering Arizona & Federal financial aid information, including a highlight of the 2003 College Goal Sunday statewide events, was underwritten by USA Funds.
- Nearly 100% of participants indicated that 2003 College Goal Sunday made it easier for them to fill out the FAFSA form.

•





B4 . Count Down to College Publication

FREE PUBLICATIONS for Your Students In English & Spanish



B6. BEST Practices in Education Conference and Gold Star Awards

Best Practices in Education Conference has a dual purpose: (1) to recognize outstanding early awareness practices and the educators who implement them and (2) to share current exemplary practices that encourage students to stay in school and take advantage of higher education opportunities. The conference takes place annually with a target audience that encompasses K-16 teachers/faculty, counselors, and administrators from the K-12 sector, as well as private and public postsecondary educational sectors. At the conference nine Gold Star Awards are presented in 3 divisions for exemplary "early education awareness and career planning" programs (K-12, Public Postsecondary, & Private Postsecondary). Educational Workshops are offered as well.

Best Practices in Education Conference and Gold Star Awards: 2003 marked the 5th year of this annual free Conference and awards ceremony. The 2003 keynote luncheon speaker was new Superintendent of Education, Tom Horne. Over 250 K-12 public and private postsecondary instructors, counselors and administrators attended workshops in the morning on topics relative to both K-12 and postsecondary education issues such as:

Private/Public Postsecondary Articulation Agreements: Towards A Seamless Education System Induction Programs Keeping New Teachers in the Classroom Reading as Ultimate Weapon: Achieving Literacy at Any Age Changing Directions: Arizona's Universities on the Move

B7. Policy Analysis Publications (AMEPAC)

Arizona Minority Education Policy Analysis Center has been prolific in the production of research studies including:

- <u>Arizona Minority Student Success Report</u>, Tonya M. Drake and Christine A. Forester, (2003)
- <u>Dropping Out of Arizona's Schools: The Scope, the Costs, and Successful</u> <u>Strategies to Address the Crisis</u>, conducted by the Intercultural Development Research Association (IDRA), 2002
- Arizona Minority Dropout Solutions, Susan E. Bircher, M.A., (2001).
- <u>Minority Student Achievement and Workforce Success in Arizona: A Research</u> <u>Study</u> by the Mexican American Studies & Research Center, The University of Arizona, (1998)
- <u>Corporations & Schools: An Integrated Partnership</u>, William J. Post, President and Chief Executive Officer, Arizona Public Service Company, (1997)
- <u>Arizona Education Birth to Grad School: An Exploration into Arizona</u> <u>Educational Demographics</u>, Harold Hodgkinson, Center for Demographic Policy, Washington, D.C., (1996)

More than 5,000 of these various reports have been distributed widely as discussed in Section A: Policy Analysis. The <u>Dropping Out of Arizona's Schools: The Scope, the</u> <u>Costs, and Successful Strategies to Address the Crisis</u> study has been reprinted three times.

Section C: Financial Assistance to Students and Families for Postsecondary Education

Arizona Commission for Postsecondary Education Leveraging Educational Assistance Partnership (LEAP) Six Year Summary of LEAP Awards F/Y 1998-2004 (As of 12/19/2003)

LEAP Awards Distributed:	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004 (A)
Total Funds Awarded	\$2,731,119	\$2,727,078	\$2,990,497	\$2,811,845	\$2,838,854	\$1,975,998
Number of Awards Distributed	4,189	3,784	4,595	3,805	3,700	2,642
Average Award Amount	\$652	\$721	\$651	\$739	\$767	\$748

NOTES:

(A) This represents the LEAP student financial aid awarded through the first and second quarter of F/Y 2003-2004. For F/Y 2003-2004, LEAP Federal Funds will be \$568,637 and \$0 SLEAP Federal Funds for this year.

A total of 100 LEAP STUDENT SURVEYS were mailed in the second week of April 2003 (with a response due date of May 15, 2003). A total of 13 responded (13%) by due date. The following is a SUMMARY of these student survey results:

Ten students (77%) reported that they were unaware that the fact that the Commission is the state education agency who administers the LEAP Program for the State of Arizona; Only three respondents (23%) stated that they were aware of this fact.

Twelve of the respondents (92%) would recommend the LEAP program to a family member or friend.

Respondents answered the following question: If you already graduated, did the LEAP Program award assist you in getting your degree at the post-high school institution that you attended? (DIDN'T HELP, HELPED SOMEWHAT, or REALLY HELPED) Those who had graduated answered the following:

<u>ALL</u> respondents answered this question with either REALLY HELPED (71%), or HELPED SOMEWHAT (29%)

In response to the question: "Was the LEAP Program service that you received (or previously received) from the financial aid administrator at your campus UNSATISFACTORY, AVERAGE, VERY GOOD, or EXCELLENT", respondents reported the following:

Ten respondents (77%) stated that this service was either EXCELLENT (62%) or VERY GOOD (15%)

In response to the question: "Where did you hear about the LEAP Program?" respondents answered the question as follows:

FINANCIAL AID OFFICE: 83%

ADVISOR/COUNSELOR: 8%

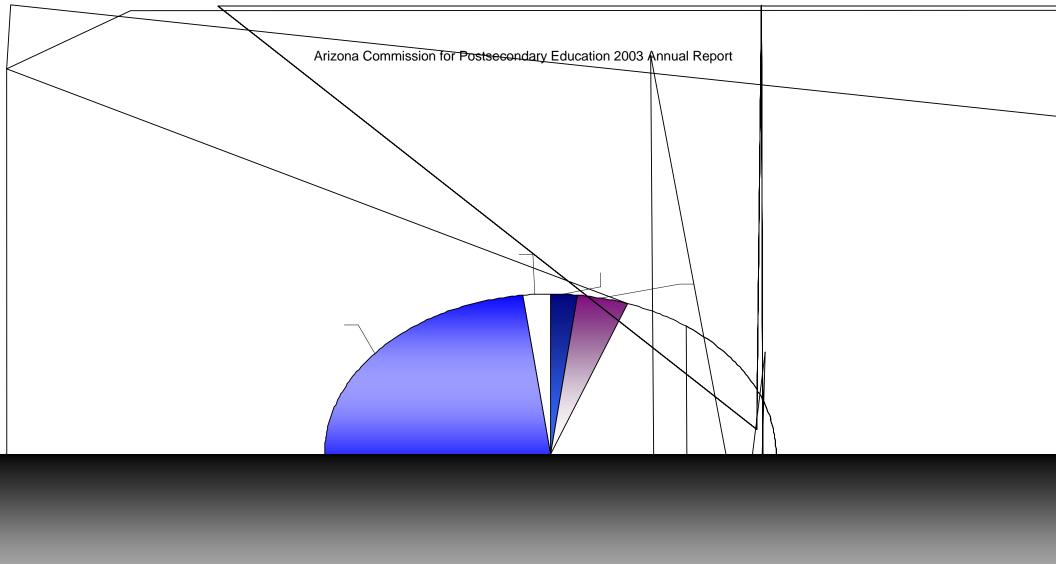
Arizona Commission for Postsecondary Education 2003 Annual Report

of

Ethnicity

C2. Arizona Private Postsecondary Education Student Financial Assistance Program (PFAP)

Through administration of the Postsecondary Education Student Financial Assistance Program (PFAP) \$287,250 in grants were dispersed to 203 financially

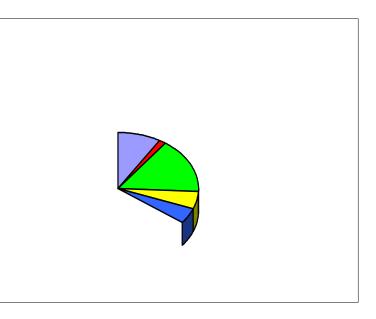




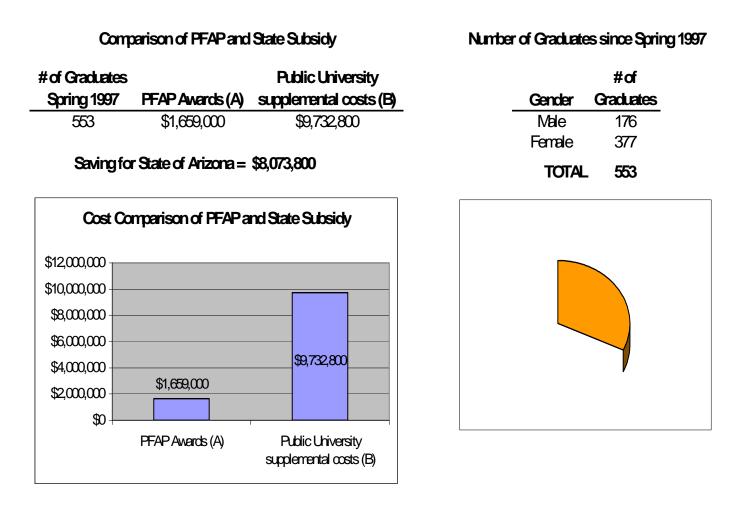
Arizona Commission for Postsecondary Education Age & Ethnicity of PFAP Students as of December 19, 2003

	# of	
Age	student	%
Over 30	562	59%
25-30	216	22%
18-25	176	18%
Unknown	13	1%
TOTAL	967	100%

	# of	
Ethnicity	student	%
African American	82	8%
Asian	16	2%
Hispanic/Latino	152	16%
Native American	47	5%
Other/Unknown	45	5%
White	625	65%
TOTAL	967	100%



Arizona Commission for Postsecondary Education Cost Comparison of PFAP and State Subsidy and Number of Graduates as of 12/19/2003



(A) The lifetime award of PEAP is \$3,000

(B) Based on Funding per FTE (Full-time Equivalent) of \$8,800 in FY 1997, which is the lowest state subsidy to public universities during the life of PFAP program.

Arizona Commission for Postsecondary Education 2003 Annual Report

	- · · · · · · · · · · · · · · · · · · ·		Anzona wiketsux avstem. Friddund
			JLBC Staff
			10/7/03
and a construct of the state of	General Fund Only		
FY 1995	FY 1996 FY 1997 FY 1997	1999 FY 7000 FY 7001	FY 2002

ARIZONA COMMISSION for POSTSECONDARY EDUCATION

Arizona private postsecondary education student financial assistance program (PFAP)

SUMMARY

STUDENT SURVEY (ACTIVE FILES) • **PFAP PROGRAM** <u>STRENGTHS</u> reported by the respondents include:

7 students (26%) states that the awards help paying for school or help them financially

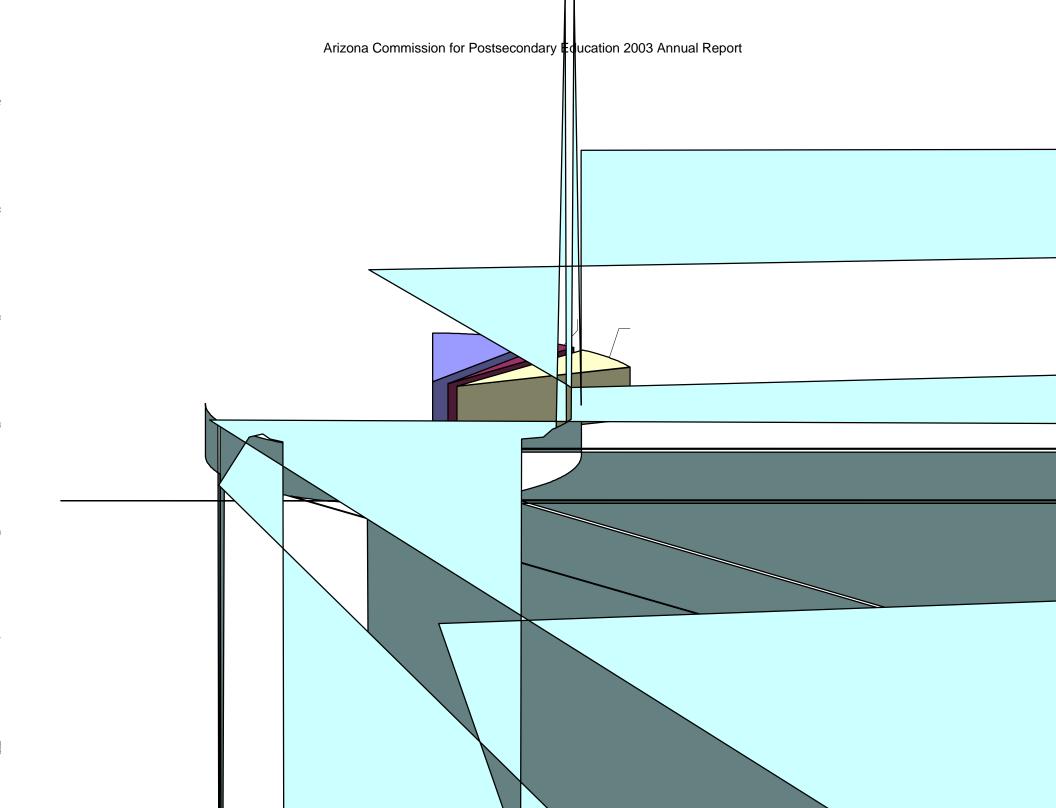
• **PFAP PROGRAM FRUSTRATIONS** listed by respondents include:

18 students (67%) have NO FRUSTRATIONS

Award small compared to tuition prices; Unsure how to re-apply

Arizona Commission for Postsecondary Education 2003 Annual Report

- -



C4. Arizona Education Loan Program (AELP) and Arizona Student Loan Guarantor Oversight

The goal of the ACPE in oversight of this program component is to ensure that students of higher education retain access to all available student loan capital. The Arizona Education Loan Program (AELP) was established in 1981 when United Student Aid Funds (USA Funds) were designated to administer the student loan program in Arizona.

The ACPE Executive Director serves on the USA Funds Advisory Council, which provides guidance to the staff and management of USA Funds. A new development this year is USA Funds announcement that the "zero guarantee fee" will no longer be in effect and that fees will be phased in over the next year due to the exhaustion of the funds in savings for this use.

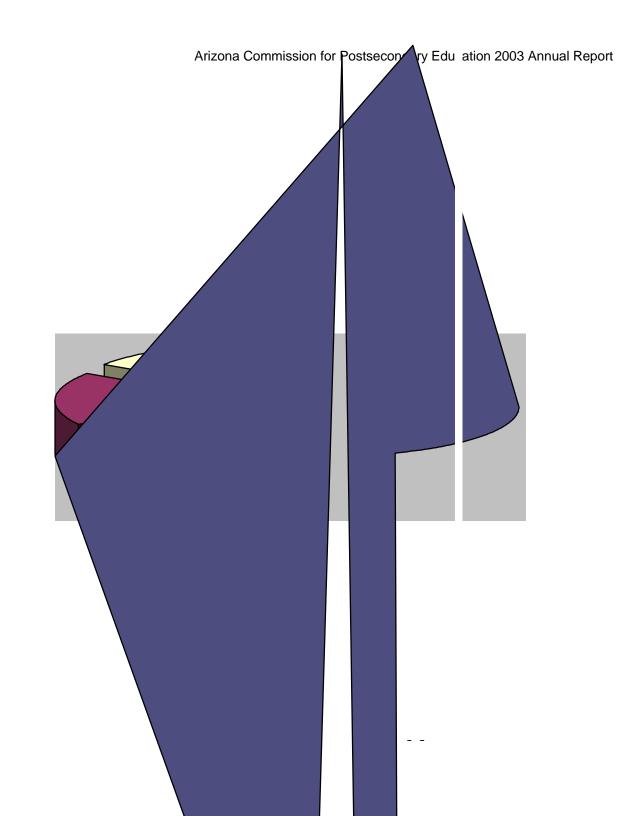
C5. Repayment Program for Paul Douglas Teacher Scholarship and Arizona Teacher Incentive Programs

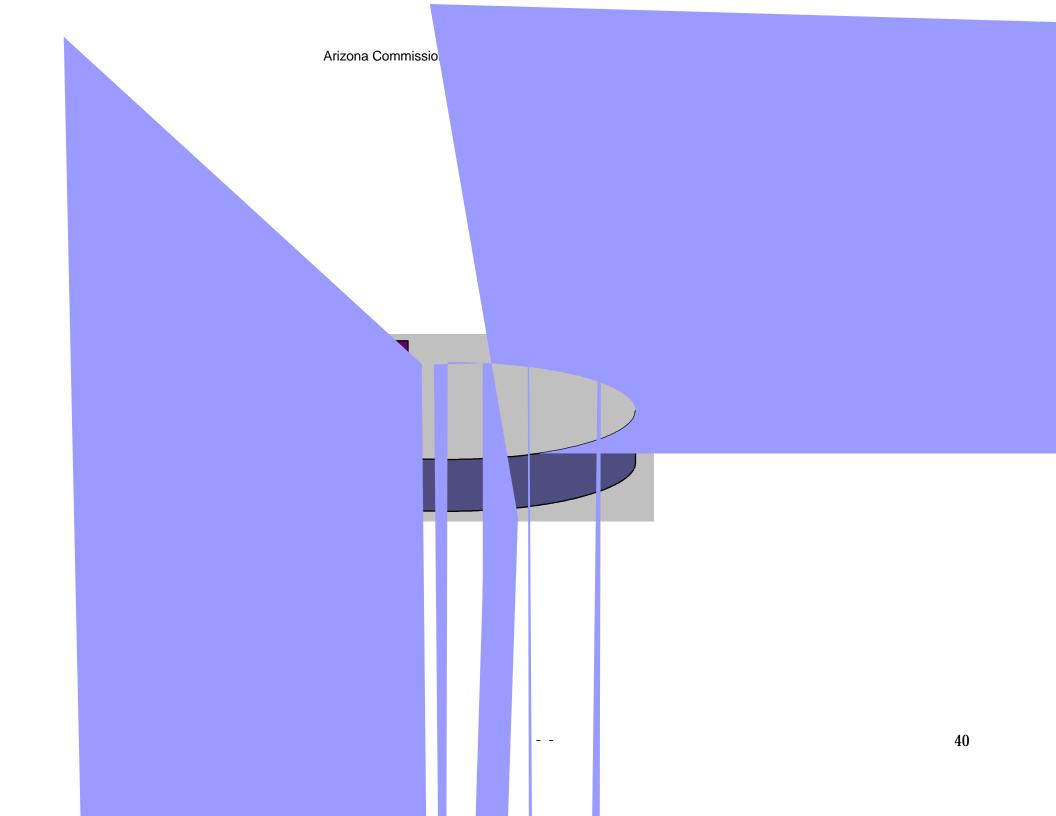
Paul Douglas Teacher Scholarship (PDTS) and the Arizona Teacher Incentive Program (ATIP) are terminated programs that were designed to assist individuals achieve a teaching career. Enrollment in both PDTS and ATIP required recipients to teach in school districts having a high proportion of "at risk" students, as identified by ADE and ABOR, respectively. If this did not happen the student is obligated to repay any financial aid monies received.

The repayment program for non-fulfillment of the requirement is administered by ACPE. PDTS payments are submitted to the U.S. Department of Education and the ATIP repayments are submitted to the State General Fund, both on an annual basis. These responsibilities continue to dwindle over time as the programs were terminated in 1992 (PDTS) and 1995 (ATIP).

Attachments providing more detailed information on the Paul Douglas Teacher Scholarship and Arizona Teacher Incentive programs include: <u>Paul Douglas Teacher</u> <u>Scholarship Program Status and Percentage</u> and <u>Arizona Teacher Incentive</u> <u>Program Status and Percentage</u>.

- -





Section D: Administration and Performance Measures of the Arizona Commission for Postsecondary Education

D1: Resources and Partnerships for ACPE Program of Work

The Arizona Commission for Postsecondary Education Commission and staff are committed to developing partnerships and to bringing private resources to support the Commission's strategic plan. Partnerships are forged within higher education through task force activity, forums and roundtable discussions, and shared publications. Partnerships in higher education include career

In the FY 2002/2003 total expenses of \$3,700,857 only 33% came from Arizona state appropriated funds. Of that amount all but \$17,500 was distributed to students in financial aid for higher education. The remaining 67% represents appropriations allowed by the Arizona State Legislature for the ACPE to raise and spend revenue from sources other than from State General Funds, i.e., federal, fees, foundations, businesses, etc. for the implementation and administration of its statute-mandated programs.

Beginning in FY 1997/1998, the ACPE began to track & monitor its administrative expenditures by individual Program. As a consequence, on July 1, 1998, the ACPE implemented its staff-generated and staff-designed Internal Management Program Accounting System (IMPAS) in order to be able to more closely monitor revenues (inc

ARIZONA COMMISSION FOR POSTSECONDARY EDUCATION

Budget & Actuals F/Y 2002/2003 as of June 30, 2003 13th Month Summary of AFund 1000 General Fund

	BUDGET *	ACTUAL	ACTUAL		
	FY 02/03	06/30/03	YTD%		
Beginning Fund Balance:	167,392 (A)				

Funding Sources:

ARIZONA COMMISSION FOR POSTSECONDARY EDUCATION

Budget & Actuals for F/Y 2002/2003 as of June 30, 2003 13th Month AFund 1000 Special Line Items

> State LEAP ACTUAL

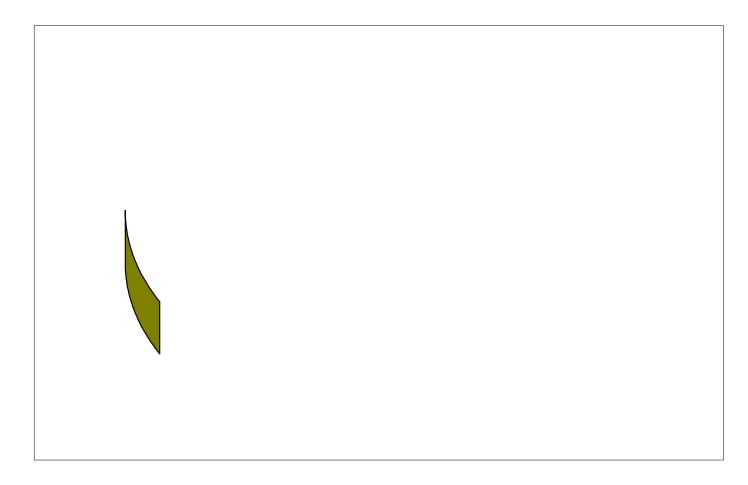
PFAP ACTUAL

ARIZONA COMMISSION FOR POST

ARIZONA COMMISSION FOR POSTSECONDARY EDUCATION Budget & Actuals for F/Y 2002/2003 as of June 30, 2003 13th Month AFund 2405 Special Line Items

	Federal LEAP ACTUAL		Institutional LEAP ACTUAL		AZ Family College Savings Prog. ACTUAL				
	BUDGET	AS OF	ACTUAL	BUDGET	AS OF	ACTUAL	BUDGET	AS OF	ACTUAL
	FY 02/03	06/30/03	YTD%	FY 02/03	06/30/03	YTD%	FY 02/03	06/30/03	YTD%
Beginning Fund Balance:	0	0		0	28,692		0	132,457	
Funding Sources:									
Intergovernmental Revenue	1,068,200	513,862	48.11%	1,075,500	1,075,500	100.00%	0	0	0.00%
Unrestricted Donations	0	0	0.00%	0	0	0.00%	0	0	0.00%
Fees	0	0	0.00%	0	0	0.00%	87,000	150,285	172.74%
Total Funding Sources:	1,068,200	513,862	48.11%	1,075,500	1,075,500	100.00%	87,000	150,285	172.74%
Expenditure Detail:									
Personal Services	0	0	0.00%	0	0	0.00%	39,500	39,500	0.00%
Employee-Related Services	0	0	0.00%	0	0	0.00%	9,200	9,200	0.00%
Professional & Outside Services	0	0	0.00%	0	0	0.00%	1,800	9,790	543.89%
Travel In-State	0	0	0.00%	0	0	0.00%	500	0	0.00%
Travel Out-of-State	0	0	0.00%	0	0	0.00%	2,000	0	0.00%
Aid to Individuals	1,068,200	513,862	48.11%	1,075,500	1,104,192	102.67%	0	0	0.00%

Arizona Commission for Postsecondary Education Budget by Funding Source F/Y 2002 and F/Y 2003



Non-State Revenue	\$2,782,400
State Revenue	\$1,391,300
	\$4,173,700

Chart V

D3: Performance Measure: Customer Satisfaction

As an organization with a customer/partnership-building focus, relationships are critical to the success of the ACPE. The ACPE employs 4.5 individuals. A chart illustrating the relationship of the employees in the organization follows. Each employee is responsible for a specific area of the strategic activities of the organization. In addition, three student interns provide assistance to the employees.

A copy of the ACPE Customer Survey of December 2002 follows. It summarizes comments from customers regarding performance.

D4: Performance Measure: Achievement of JLBC Goals

Attached are the revised JLBC Performance Measures for 2000, 2001, and 2003. This is descriptive of the effectiveness of the ACPE work and staff. It is followed by comments from the 2002 study of commission effectiveness administered to commission customers.

Arizona Commission for Postsecondary Education 2003 Annual Report

Annual ACPE Customer Satisfaction Survey

Following are some written comments from the COMMISSION'

Arizona Commission for Postsecondary Education

JLBC PERFORMANCE MEASURES (ACTUALS)

Conclusion

In conclusion, the Arizona Commission for Postsecondary Education is state agency with both a statutory mandate and a mission that are important to the future of Arizona. Postsecondary education is the critical to Arizona's citizens and Arizona as a whole. Higher education provides the lever necessary for families to raise their economic status and to contribute in important ways to the growth of Arizona. It is a trained workforce that will attract desirable businesses to the state and fuel a healthy economy.

The ACPE program of work focused on policy analysis, communication, and financial aid administration is designed to enhance citizen opportunities for access and achievement in the more than 300 higher education institutions in Arizona. The ACPE provides a venue for all sectors of postsecondary education to come together for the benefit of higher education students and institutions. The ACPE provides this forum through the deliberation of its Commissioners who represent all sectors of the Arizona education system, forums and roundtable discussions held throughout the state, and the task forces devoted to timely of study. The Arizona Commission seeks to maximize the opportunities for citizens to achieve their higher education aspirations and lead productive and fulfilling lives and to develop the intellectual capital necessary to support the economic growth of the State of Arizona.